Pivot.CitySM Market Network Lite Paper

Background

Small Business/Vendor Dilemma: program administrators deliver and execute small business/vendor programming with limited business architecture. Those agencies that do have technology to administer programs often operate systems of record (SOR) rather than systems of engagement (SOE).

Porter's Value Chain: <Small business and entrepreneurial support is executed in the margins>

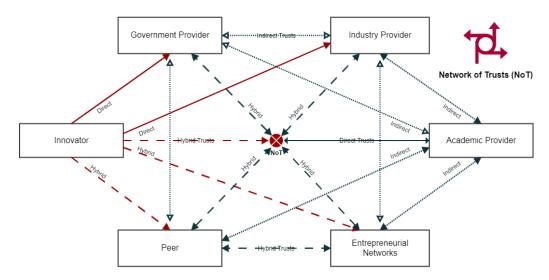
S	Corporate Management							
cesse	Human Resource Management							
rt Pro	Finance and Accounting							
Support Processes	Technology Development							
S	Procurement							
Core Business Processes	New Product Development	Operations	Distribution	Service	Marketing and Sales			

Business Architecture Maturity: <Business Architecture is often minimized in small business support>

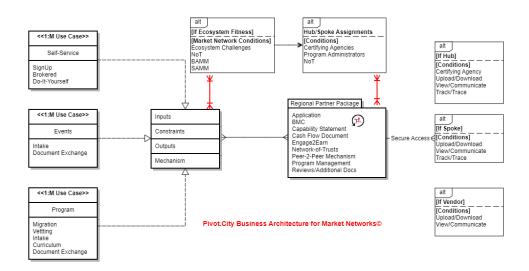
Overall	Initial	Managed	Defined	Strategically	Fully
				Executed	Integrated
Governance					
Systems of Engagement					
Systems of Record					
Business Strategy Linkage					
Management Involvement					
Communication					
Tools					
People					
Business Architecture & IT					
Architecture Alignment					

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Problem/Hypotheses



Pivot.CitySM **Vendor Lab Protocol Hypothesis**¹ Entrepreneur Social Infrastructures with peer-to-peer and interoperability capabilities have higher gains and improved outcomes.



Pivot.CitySM **Vendor Lab Protocol Hypothesis**² Effective business architecture enables complex operational efficiencies and reduces redundancies toward interorganizational collaboration.

Solution: Pivot.CitySM Vendor Lab Protocol

The protocol is an engage-to-earn service for vendor development. The service offers social infrastructure (ESI) to promote interoperability between regional partners engaged in hub-and-spoke activities. There is required LMS engagement to earn submission credentials for regional programming.

Enablers: Value Chain | Pivot.CitySM BAMN Assessment | Pivot.CitySM Social Infrastructure